

ConocoPhillips Alaska: Collaborating with Stakeholders

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Spotlight on Collaboration – Alpine CD5 Drillsite

- Project Components:
 - Arctic roads, bridges, pipelines, drillsite & wells
- >15 Year Project Timeline:
 - Late 1990's Discovery made
 - October 2015 Production start-up
- Collaboration Critical to Success:



"Residents of the nearby village of Nuiqsut were concerned about the impacts of ConocoPhillips' original plans on the community and on the area's wildlife. . . . [ConocoPhillips] and I spent several years trying to help find a solution that accommodated the interests of critters, residents, village and regional corporations, tribal, municipal and state governments."

-Mayor Edward Itta, Former Mayor North Slope Borough, Arctic Sounder July 27, 2013

The Alaska Context

Political

• Complex network of Alaska Native Land Claims Settlement (ANCSA) corporations, tribes, local governments, non-profits, and subsistence management organizations

Economic

- ANCSA corporations are powerful political and economic forces throughout the state
 - Natural resource wealth benefits ANSCA corporations statewide
- Distribution of wealth across organizations and individuals a source of conflict
- Communities need industry to maintain standard of living

Environment

- Subsistence based communities concerned about food security
- Reliant on a cash economy to maintain subsistence lifestyle

Social

- Alcohol and drug abuse having long term effects on small communities
- Youth caught between today's social media, internet and cultural expectations
- Outsiders Appropriating the Native Voice

Political Complexity on the North Slope



Local Government	Recognized Tribes	ANCSA Corporations
 North Slope Borough City of Nuiqsut City of Pt. Hope City of Wainwright City of Barrow City of Kaktovik City of Anaktuvuk Pass City of Atqasuk 	 Inupiat Community of the Arctic Slope (ICAS) Native Village of Nuiqsut Native Village of Pt. Hope Native Village of Pt. Lay Native Village of Wainwright Native Village of Barrow Native Village of Kaktovik Native Village of Anaktuvuk Pass Native Village of Atqasuk 	 Arctic Slope Regional Corporation Kuukpik Corporation Tikigaq Corporation (Pt. Hope) Olgoonik Corporation (Wainwright) Ukpeagvik Inupiat Corporation - UIC (Barrow) Cully Corporation (Pt. Lay) Kaktovik Inupiat Corporation (KIC) (Kaktovik) Nunamiut Corporation (Anaktuvuk Pass) Atqasuk Corporation (Atqasuk)

Alaska Approach to Stakeholder Engagement

Collaboration is Key

- LISTEN
- Respect culture and traditional knowledge
- Long term, mature relationships
- Work with others to support community needs

Incorporate Learnings

- Project designs adjusted based on experience and science
- Cultural awareness training
- Add value to community and company

Performance Matters

- Health, Safety, & Environment
- Respect our neighbors
- Do what we say we are going to do
- Be up front about mistakes

Policy and Leadership

Monitor Key Indicators

- Subsistence Studies
- Contracts with Alaska Native Companies
- Employment Numbers

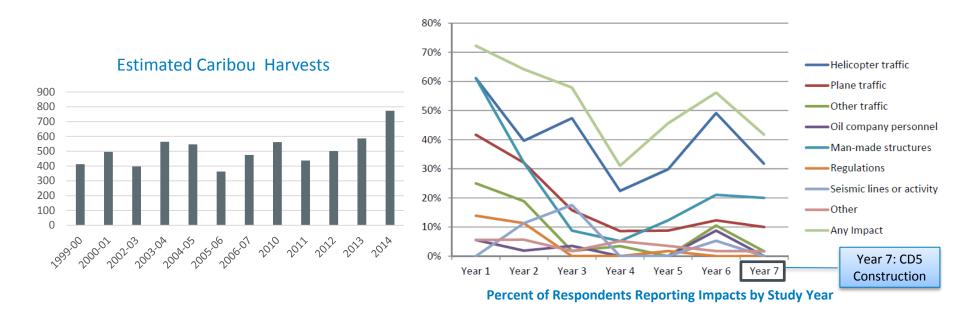
Frequent Communication

- Community meetings, newsletters, social media
- Local presence frequent and meaningful



Key Social Indicators

- Nuiqsut Subsistence Monitoring Studies include hunter interviews and household surveys to understand impact of operations
 - Reported impacts in 2014 (Year 7) on the low end of the range of previous years despite being one of the highest years of development activity (CD5)



- Alaska Native Contracting Opportunities
 - 8 of our 20 largest contracts with Alaska Native Corporation companies
 - 30-40% of our total goods and services
- Employment Numbers from Nuiqsut (population ~400; available workforce <50)
 - 6 full time badged workers; 5 filled internships at Alpine; seasonal workers range from 20-40 depending on level of activity



Spotlight: Workforce Development in Nuiqsut

- Youth Involvement
 - Support Attendance
 - Expose students to Alpine
 - High School Career Quest Program
 - Summer Career Quest
- College Support
 - Joint scholarship program with Kuukpik Corporation
 - Career Quest II Internships
- Internships
- Commuting new opportunity
- Goal: Long term employees



Closing

- The Alaska Native people are more than just our stakeholders, they are our:
 - Partners
 - Regulators
 - Contractors and Co-Workers
 - Advocates
 - Neighbors
 - And Watchdogs
- Future opportunities can only be realized by sustaining relationships
 - Collaborate
 - Perform
 - Listen and Communicate
 - Monitor; and
 - Adapt

