## RESPONSE PARTNERSHIPS AND INDUSTRY ALLIANCES

ConocoPhillips has established mutual aid arrangements and alliances with many other oil and gas companies around the world, especially in areas where our facilities operate near one another. We also make a concerted effort to work collaboratively with a wide variety of government agency response organizations that have jurisdiction for our assets across the globe. In addition, ConocoPhillips actively participates in a variety of more formal, cooperative efforts focused on crisis and emergency management. Here is a brief description of many of those groups, along with links to their websites.

- Alaska Clean Seas (<u>ACS</u>) protects the environment by providing effective response services to the Alaska North Slope Crude Oil Producers and the first 167 miles of the Trans-Alaska Pipeline System in accordance with the oil spill response agreements and plans. With offices in Anchorage and Prudhoe Bay, ACS strives to be recognized as a world leader in arctic land and marine oil spill response.
- Australasian Marine Oil Spill Center (<u>AMOSC</u>) provides rapid response to safeguard the Australian coastline with oil spill resources and equipment. Based in Geelong, Victoria, the center is financed by nine participating oil companies and other subscriber companies.
- Clean Caribbean & Americas Association (<u>CCA</u>) provides petroleum and maritime industry members immediately accessible emergency preparedness and response resources, services and support to minimize environmental impacts from oil spills and related incidents in the Caribbean and the Americas. It is based in Hollywood, Fla., and has recently elected to merge with Oil Spill Response Limited (OSRL).
- Clean Gulf Associates (<u>CGA</u>) is a not-for-profit cooperative based in New Orleans that provides oil spill response resources and personnel in the Gulf of Mexico for 122 member companies.
- Eastern Canada Response Corporation (ECRC) is one of three Canadian Certified Response
   Organizations east of the Rocky Mountains. Based in Ottawa, it serves ConocoPhillips and other members in three regions from six staffed and equipped response centers.
- Marine Spill Response Corporation (<u>MSRC</u>) is the largest, dedicated oil spill and emergency response
  organization in the United States. ConocoPhillips is a major customer of this not-for-profit group,
  based in Herndon, Va., and classified by the U.S. Coast Guard as an Oil Spill Removal Organization
- Marine Well Containment Company (<u>MWCC</u>) strives to be continuously ready to respond to a deepwater well control incident in the U.S. Gulf of Mexico. Founded by ConocoPhillips and three other companies, this not-for-profit and Houston-based company now has 10 members, and membership is open to all oil and gas operators in the U.S. Gulf of Mexico.
- Natural Resources Damage Assessment Joint Assessment Team (<u>NRDA JAT</u>) grew out of the desire to enhance dialogue among the parties involved in natural resource damage assessment, which may be confrontational. JATs serve as a natural complement to NRDA casework, providing a forum through which the parties can build on existing expectations, understanding, communication,

- and trust. In fact, JATs and comparable structures have helped move NRDA cases in a more cooperative fashion.
- Norwegian Clean Seas Association (<u>NOFO</u>) aims to be a leading, efficient and robust oil spill response organization by ensuring oil spill preparedness at any time in accordance with operator needs and plans. Supported by 30 participating companies, NOFO is based in Stavanger and has five offshore response bases strategically located along the coast of Norway.
- Oil & Gas Producers Arctic Oil Spill Response Technology (<u>OGP Arctic OSR Tech</u>) The International Association of Oil & Gas producers (OGP) is a unique global forum in which members identify and share best practices to achieve improvements in every aspect of health, safety, the environment, security, social responsibility, engineering and operations. OGP established The Arctic Coordination Task Force to be the technical and advocacy focal point for the E&P industry on issues related to upstream activities in the Arctic.
- Oil & Gas Producers Oil Spill Response Joint Industry Program (OGP OSR JIP) In response to the 2010 Montara and Madondo oil spills OGP formed the Global Industry Response Group (GIRG), tasked with identifying learning opportunities both on causation and in respect of the response to the incident. Nineteen recommendations were identified and these are being addressed via a three-year Joint Industry Project (JIP) funded by sixteen oil industry members. The Oil Spill Response JIP (OSR-JIP) has initiated discreet projects or provides support to projects initiated by other trade associations in the nineteen subject areas resulting from the OGP GIRG-OSR project.
- Oil Spill Global Response Network (<u>GRN</u>) is a coalition of major oil response companies operating throughout the world focused on maximizing the knowledge, expertise and preparedness of each participating response organization and sharing that with other participants. ConocoPhillips has access to this group though its membership in MSRC and other groups.
- Oil Spill Response Limited (<u>OSRL</u>) is an industry-owned cooperative which exists to respond effectively to oil spills wherever in the world they may occur. About 120 companies are members of this London-based group with strategic bases in the UK, Singapore and Bahrain, and regional offices in the UK, USA, Indonesia, North Africa and West and Central Africa. In 2013 OSRL will create additional facilities in Norway, Singapore, Brazil and Africa to support expanded subsea response programs.
- Subsea Well Response Project (<u>SWRP</u>) is a non-profit joint initiative of nine major oil and gas companies working together to enhance the industry's capacity to better respond to subsea well-control incidents. Based in Stavanger, Norway, the participating companies include ConocoPhillips and Shell, the project team operator.