

1Q16 Conference Call

April 28, 2016

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Ryan Lance

Chairman & CEO

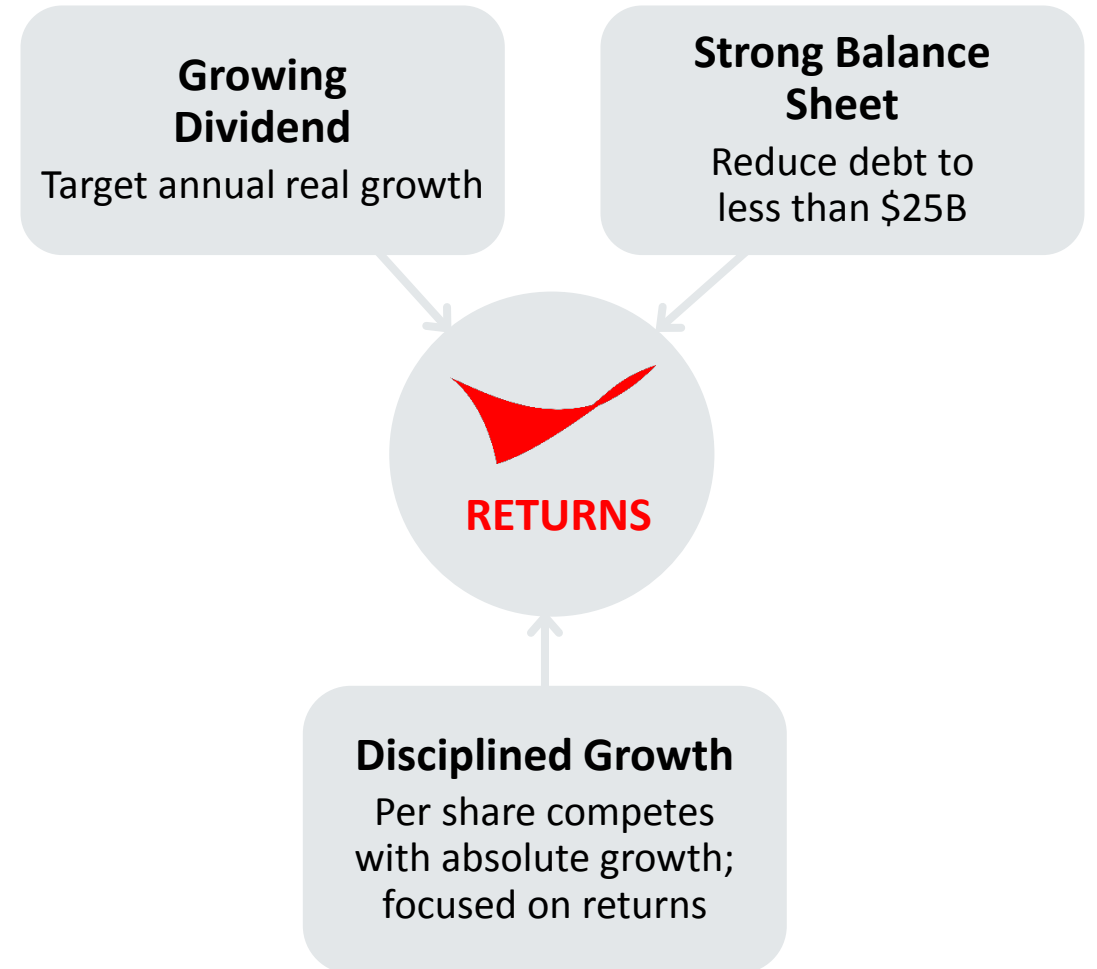
Creating Value Through the Cycles

Portfolio Attributes

- > Diverse, low-decline base production
- > Large, low cost of supply resource base
- > Flexible, short-cycle investment options
- > Lower-risk, medium-cycle projects
- > Sustained low cost structure



Allocation Principles



Maintaining Discipline Across Time Horizons

Short Term *Weaker Prices*

- Protect against protracted downturn
- Set dividend for lower end of cycle
- Efficiently execute capital plans
- Complete major projects
- Focus on lowering breakeven price

Medium Term *Price Recovery*

- Priority to strengthen balance sheet
- Target annual real growth in dividend
- Continued focus on execution
- Prudent activity ramp-up
- Sustain low cost structure

Longer Term *Cycles and Volatility*

- Achieve target debt level
- Share repurchases compete with capex
- Low cost of supply investments
- Execute portfolio high-grading
- Predictable performance through cycles

1Q16 Summary

Strategic

- Took actions to conserve cash and position for long term
- Enhanced strong liquidity position¹
- Continuing phased exit of deepwater exploration

Operational

- 2% year-over-year production growth²
- Loaded 11 cargoes from APLNG Train 1; expect first cargo from Train 2 in 4Q16
- Advancing additional projects toward startup by year-end

Financial

- \$1.2B adjusted loss; \$0.95 adjusted EPS loss
- \$0.7B CFO³; \$5.2B ending cash⁴
- Lowered operating costs by more than 20 percent year over year

¹ Liquidity includes available borrowing capacity under our revolving credit facility of \$6.75 billion, of which \$6 billion was available, ending cash and cash equivalents of \$4.9 billion, and short-term investments of \$0.3 billion less \$0.5 billion of certain cash required for operations.

² Production from operations, adjusted for downtime and dispositions.

³ Cash from operations (CFO), excluding operating working capital change of \$0.3B, is \$0.7B and cash provided by operations is \$0.4B.

⁴ Ending cash and short-term investments include cash and cash equivalents of \$4.9B and short-term investments of \$0.3B.

Don Walette, Jr.

EVP, Finance, Commercial and CFO

1Q16 Performance – Adjusted Earnings

Adjusted Earnings (\$MM)



	1Q15	4Q15	1Q16
Adjusted EPS (\$)	(\$0.18)	(\$0.90)	(\$0.95)

	1Q15	4Q15	1Q16
Average Realized Price (\$/BOE)	\$36.92	\$28.54	\$22.94

Highlights

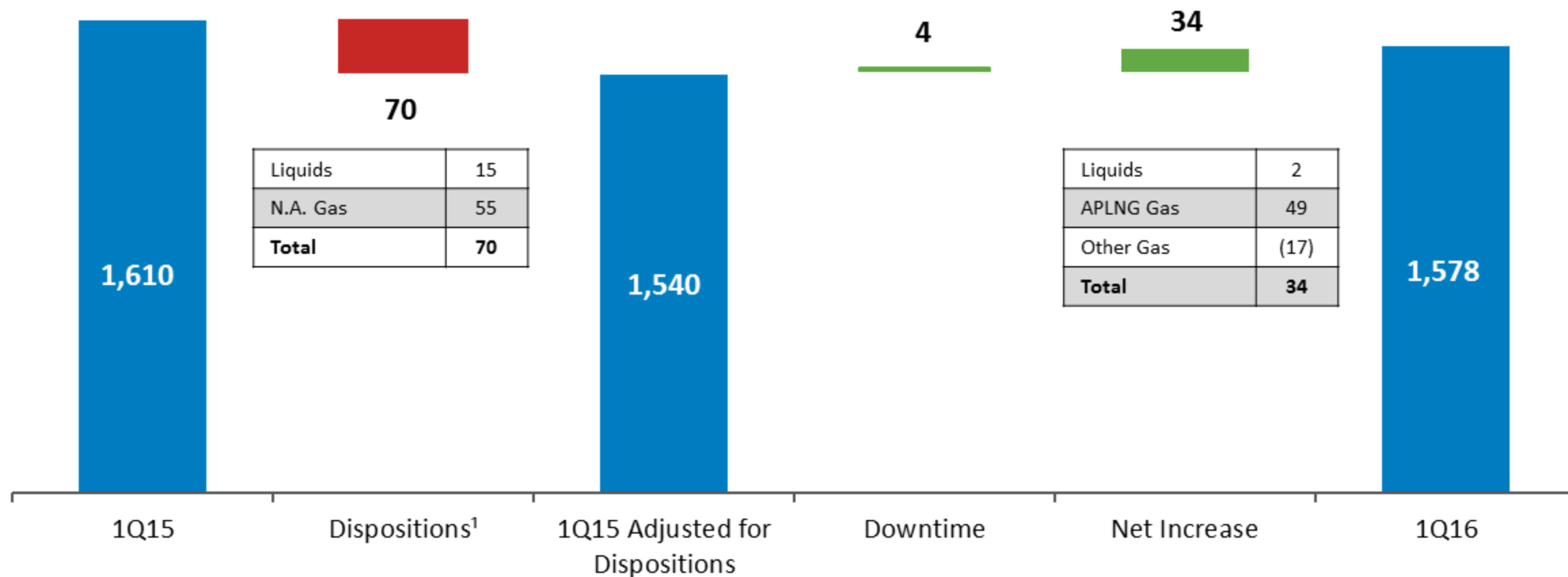
- Strong operational performance; 1Q16 production increased 2% vs. 1Q15
- Sequential and year-over-year earnings negatively impacted by decrease in realized prices
- More than 20 percent year-over-year reduction in operating costs

1Q16 Adjusted Earnings (\$MM)

Lower 48	(\$648)
Canada	(\$294)
Alaska	(\$2)
Europe & North Africa	\$9
Asia Pacific & Middle East	(\$5)
Other International	(\$24)
Corporate & Other	(\$215)
Total	(\$1,179)

Production adjusted for downtime and dispositions.

1Q16 Production



All volumes in MBOED.

¹ Dispositions reflect 1Q15 impact from assets sales in Lower 48, Canada and Polar Lights of 36 MBOED, 30 MBOED and 4 MBOED respectively.

1Q16 Performance – Company Cash Flow



¹ Total working capital includes (\$0.1B) and (\$0.3B) of working capital changes associated with investing activities and operating activities, respectively.

² Ending cash and short-term investments include cash and cash equivalents of \$4.9B and short-term investments of \$0.3B.

Al Hirshberg

EVP, Production, Drilling and Projects

Lower 48 and Canada



Foster Creek

Lower 48

- 1Q16 production of 491 MBOED vs. 506 MBOED in 1Q15¹
- Transitioned from 13 operated rigs at year-end 2015 to 3 operated rigs in April
- Achieved 30% to 35% drilling and completion cost efficiencies in Eagle Ford and Bakken vs. 1Q15
- Progressing exit from deepwater exploration

Canada

- 1Q16 production of 293 MBOED vs. 288 MBOED in 1Q15¹
- Bitumen production increased while gas volumes declined
- Progressing toward first production at Foster Creek Phase G and Christina Lake Phase F
- Continuing to ramp up production at Surmont 2

¹1Q15 production represents total segment production adjusted for the 1Q15 impact from asset sales of 36 MBOED and 30 MBOED in the Lower 48 and Canada, respectively.

Alaska and Europe & North Africa



Ekofisk 2/4M

Alaska

- 1Q16 production of 191 MBOED vs. 186 MBOED in 1Q15
- Ramping up production at CD5 and Drill Site 2S
- Project activity underway at GMT 1

Europe & North Africa

- 1Q16 production of 216 MBOED vs. 209 MBOED in 1Q15
- Continuing development drilling at Greater Ekofisk Area
- Progressing projects at Alder, Clair Ridge and Aasta Hansteen
- Successful transition of operatorship at Britannia

Asia Pacific & Middle East and Other International



APLNG



APLNG
ACHIEVED FIRST
CARGO IN JANUARY

Asia Pacific & Middle East

- 1Q16 production of 387 MBOED vs. 351 MBOED in 1Q15
- Loaded 11 cargoes from APLNG Train 1; expect first cargo from Train 2 in 4Q16
- Ramping up at Gumusut following gas and water injection
- Progressing Malikai toward startup in 2017

Other International

- Ongoing appraisal activity in Senegal

2016 Operations Outlook

SAFETY

REMAINS TOP
PRIORITY

\$5.7B

2016 CAPITAL
GUIDANCE

1,500 – 1,540 MBOED

2Q16 PRODUCTION
GUIDANCE

\$7.0B

2016 OPERATING
COST GUIDANCE

- Expect 2016 full-year production to be in line with 2015¹
 - 2Q16 production guidance: 1,500 to 1,540 MBOED
- Reduced rig count in the Lower 48
- Major planned turnaround activity in 2Q/3Q
- Oil sands ramp up continues in Canada
- Ongoing project developments in Alaska, Europe and Asia Pacific
- First cargo expected from APLNG Train 2 in Australia in 4Q16

¹ Full-year 2016 production guidance expected to be essentially flat with 2015 production of 1,525 MBOED, which excludes 64 MBOED for the full-year impact of completed dispositions.

Appendix

Annualized Net Income Sensitivities

- Crude
 - **Brent/ANS:** \$100-120MM for \$1/BBL change
 - **WTI:** \$30-40MM for \$1/BBL change
 - **WCS¹:** \$35-45MM for \$1/BBL change

- North American NGL
 - **Representative blend:** \$5-10MM for \$1/BBL change

- Natural Gas
 - **Henry Hub:** \$65-75MM for \$0.25/MCF change
 - **International gas:** \$10-15MM for \$0.25/MCF change

¹ WCS price used for the sensitivity represents a volumetric weighted average of Shorcan and Net Energy indices.

The published sensitivities above reflect annual estimates and may not apply to quarterly results due to lift timing/product sales differences, significant turnaround activity or other unforeseen portfolio shifts in production. Additionally, the above sensitivities apply to a range of commodity price fluctuations as of April 28, 2016, but may not apply to significant and unexpected increases or decreases.